Strategic Plan 2021 – 2025 Strategic Priorities



5. Optimising our Processes

Our strategy is enabled by effective business practices, technology solutions and information that support efficiency and inform decisions.

OBJECTIVES

- Optimisation of key business processes
- Streamlined, efficient systems and process that support the client and resident journey
- Enhanced analytical and decision-making capability through fit for purpose systems, information and technology
- Sustainability IT services that support the organisation and accreditation of services

- Resident and client information
 systems implemented
- Improved labour efficiency
- Support services are efficient

| | | | <u> 39 R. A. A. A. C. M. M. A.</u> | |
|-----|--|--|------------------------------------|-----|
| # | INITIATIVE | RATIONALE | SPONSOR | |
| OP1 | Optimise Information Technology systems | Effective IT processes and systems support efficiency and excellence across services. | CYCS | Kan |
| OP2 | Implement data analytics project | Configure data systems to generate actionable insights and deliver security. | SJGHT | |
| OP3 | Embed and review key software projects (SharePoint/Teams, ELMO, AMS and other SAAS). | Deliver training and active review that enhance the capability of software supporting delivery. | SJGHT | |
| OP4 | Utilise IT solutions for all client management processes | Digitise client management systems to enhance analysis and create service efficiencies. | HAS | |
| OP5 | Improve IT literacy and capability of our people | Deliver training and development to optimise efficiencies across services. | HAS | |
| OP6 | Review roster management system and monitoring | Roster efficiencies and equity impact on caregiver satisfaction, timely recruitment and service sustainability. | HAS | |
| OP7 | Review position descriptions and advertisements | To support effective recruitment and appeal to a diverse range of people. | CYCS | |
| OP8 | Optimise land and building resources to support growth | Configure the Waipuna facility and infrastructure to support continued growth of service delivery. | CYCS | |



St John of God Hauora Trust

OP9 Review model of service delivery

Evaluate the current resources for service delivery and make recommendation for potential optimisation.

OUR MISSION:

To continue the healing Mission of Jesus.

Manaakitanga Hospitality

Aroha Compassion

OUR VALUES:

Whakaute Respect **Tika** Justice

Hiranga Excellence

OUR VISION:

We are recognised for care that provides healing, hope and a greater sense of dignity, especially to those most in need.



