# **Strategic Plan 2021 – 2025** Strategic Priorities



## 5. Optimising our Processes

Our strategy is enabled by effective business practices, technology solutions and information that support efficiency and inform decisions.

### OBJECTIVES

- Optimisation of key business processes
- Streamlined, efficient systems and process that support the client and resident journey
- Enhanced analytical and decision-making capability through fit for purpose systems, information and technology
- Sustainability IT services that support the organisation and accreditation of services

- Resident and client information
  systems implemented
- Improved labour efficiency
- Support services are efficient

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#	INITIATIVE	RATIONALE	SPONSOR	
OP1	Optimise Information Technology systems	Effective IT processes and systems support efficiency and excellence across services.	CYCS	Kan
OP2	Implement data analytics project	Configure data systems to generate actionable insights and deliver security.	SJGHT	
OP3	Embed and review key software projects (SharePoint/Teams, ELMO, AMS and other SAAS).	Deliver training and active review that enhance the capability of software supporting delivery.	SJGHT	
OP4	Utilise IT solutions for all client management processes	Digitise client management systems to enhance analysis and create service efficiencies.	HAS	
OP5	Improve IT literacy and capability of our people	Deliver training and development to optimise efficiencies across services.	HAS	
OP6	Review roster management system and monitoring	Roster efficiencies and equity impact on caregiver satisfaction, timely recruitment and service sustainability.	HAS	
OP7	Review position descriptions and advertisements	To support effective recruitment and appeal to a diverse range of people.	CYCS	
OP8	Optimise land and building resources to support growth	Configure the Waipuna facility and infrastructure to support continued growth of service delivery.	CYCS	



St John of God Hauora Trust

#### OP9 Review model of service delivery

Evaluate the current resources for service delivery and make recommendation for potential optimisation.

OUR MISSION:

To continue the healing Mission of Jesus.

Manaakitanga Hospitality

**Aroha** Compassion

**OUR VALUES:** 

Whakaute Respect **Tika** Justice

**Hiranga** Excellence

#### **OUR VISION:**

We are recognised for care that provides healing, hope and a greater sense of dignity, especially to those most in need.



